



## Key principles of our landscape approach

### Well-functioning ecosystems are fundamentally linked to the health of our planet, wellbeing of our communities and the resilience of our business.

The diagram below illustrates our operational environment and landscapes, being in constant interaction with other land users and nature. Our pulp and paper mills are surrounded by forest plantations (e.g. in South Africa) and semi-natural forests (e.g. in Europe), embedded into a network of protected areas and conservation corridors. Some of the KPIs we monitor in our operations, sourcing areas and the broader environment are highlighted here. We regularly review performance against them to identify the most material issues and critical measures.

Most nature-related impacts and dependences occur upstream, in the landscapes where we operate. Timber and water are key natural resources for our pulp and paper mills.

In manufacturing operations and sourcing areas we have direct management of environmental impact drivers (left side of the diagram). Here, we conduct biodiversity and water stewardship assessments and develop action plans. We implement and test the best available management practices and monitoring approaches. By sharing our insights with other land users and key stakeholders we contribute to the development of nature-related frameworks and tools.

Taking a landscape-level approach, we also look beyond our direct operations to external sourcing areas and the broader environment (right side of the diagram). When we do not have direct access to land management and are not able to directly influence ecosystem stewardship on the ground, we monitor the overall state of ecosystems via several external proxy KPIs. We focus our efforts on catalysing positive change at scale via collaboration with relevant local and regional partners.

